CONTENT

BACKGROUND OF RBCT

2014 ANNUAL RESULTS

2014 RESULTS IN NUMBERS

TERMINAL ACHIEVEMENTS

EVENTS THAT TOOK PLACE IN 2014

PHASE VI EXPANSION

2014 SAFETY PERFORMANCE

RBCT CORPORATE SOCIAL INVESTMENT
TERMINAL CAPACITY AT 91 MT

- Phase 1: 12Mt
- Phase 2: 24Mt
- Phase 3: 44Mt
- Phase 3+: 63Mt
- Brownfields: 72Mt
- Phase 5: 91Mt
OWNERSHIP

- Anglo Operations (Proprietary) Limited
- BHP Billiton Energy Coal South Africa (Proprietary) Limited
- Glencore Operations South Africa (Pty) Ltd
- Optimum Coal Terminal (Pty) Ltd
- South Dunes Coal Terminal (SOC) Limited
- Total Coal South Africa (Pty) Ltd
- Sasol Mining (Pty) Ltd
- ARM Coal (Pty) Ltd
- Exxaro Coal (Pty) Ltd
- Exxaro Coal Mpumalanga (Pty) Ltd
- Kangra Coal (Pty) Ltd
- Koornfontein Mines (Pty) Ltd
- Mmakau Mining (Pty) Ltd
- South African Coal Mine Holdings Limited
- Tumelo Coal Mines (Pty) Ltd
- Umcebo Mining (Pty) Ltd
RBCT is currently 28.29% black owned with black women owning 3.11% in line with the mining charter.

Quattro 4 Mt is currently allocated to 23 Junior Miners. This process is reviewed annually for the period of 3 years.
RBCT BOARD MEMBERS

Mike Teke - RBCT Board Chairman

Standing from left: Ephron C, Rogan AJ, Evans JD, Swanepoel IA, Baloyi ND and Docrat Z
Seated from left: Siwisa-Damasane N, Teke MS and Botes C  Absent: Nondumo KT and Linares Morera R
EXECUTIVE TEAM

Nosipho Siwisa-Damasane  
CEO

Alan Waller  
GM: Finance

Jabu Mdaki  
GM: Operations

Judith Nzimande  
GM: HR

Bill Murphy  
GM: Projects

Kubendren Naidoo  
GM: Asset Management

Zanele Mthiyane  
GM: HSEC

Casper Mbuyazi  
GM: Strategy and Compliance
FULLY INTEGRATED SUPPLY CHAIN WITH TRANSNET

Coal to the world, growth to the nation
We achieved 99.23% of the 73Mt target in 2014.
2004 – 2014 Performance
We achieved 97.65% of the 73Mt target in 2014.
AVERAGE VESSEL TURNAROUND TIME

2004 – 2014 Performance

<table>
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<th>Year</th>
<th>Turnaround Time (hours)</th>
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<td>2004</td>
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<tr>
<td>2005</td>
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<td>2012</td>
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<td>2013</td>
<td>59.1</td>
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<tr>
<td>2014</td>
<td>49.8</td>
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</tbody>
</table>

Coal to the world, growth to the nation
2014 RAIL RESULTS IN NUMBERS

- 72,435,941 tons Railed by TFR
- 9,104 trains offloaded
- 8,991 Jumbos 113 Smalls
- An average of 27 trains per day
- 1,642 trains were bypassed 18%

Coal to the world, growth to the nation
2014 EXPORTS IN NUMBERS

- 71,286,142 tons exported
- 786 vessels loaded
- 420 Capes, 176 Panamaxes and 187 Handys
- 67% Asia, 25% Europe, 6.5% Africa and 1.5% Others
- 41 countries received our coal
TERMINAL ACHIEVEMENTS IN 2014

HIGHLIGHTS

- Best Terminal/Port Operator – Transport Africa Awards
- IPM CEO of the Year
- ZCCI Business Excellence: Corporate Social Responsibility
- ZCCI Business Excellence: Best Employer
- ZCCI Business Excellence: SABCOHA Wellness
2014 EVENTS

Power problems at RBCT

SERIOUS attempts to power in the harbour South Dunes area are suffering from priority to the City.

The failure, expected to last a few days, is having a massive impact, affecting coal exports as well as road suppliers.

"Power problems at RBCT. Inside story. Municipal Manager Mr. Nhlanhla Shikwakana reported to the Zimahinda Observer." (Newspaper clipping)

Business News

Outage halts coal exports at terminal

Old cables take the blame

Nompumelelo Magwaza

FRANTIC efforts to restore power at Richards Bay coal terminal continued around the clock after a failed attempt to get the area back on track.

About 25 cargo ships that had coal on board were waiting for terminal berths at Richards Bay but with a failed engine and a failed engine, no power was available to run the terminal.

A power failure took place on a cable that was supplying the terminal with power from the grid.

Mahlathini municipality spokesperson Vukile Mathabula said yesterday that engineers were working around the clock to restore power.

"We have engineers stationed at the terminal subdivision, who are working to restore power back to all the affected sections by the end of the week," he said.

"There are two micros supplied with electricity. The micros have been used to supply power to the terminal and the micros have been used to supply power to the terminal."

Black week for coal

IT'S been nearly a week since the Richards Bay Coal Terminal (RBCT) and other South African coal terminals ground to a halt.

And with each passing day, the cost of coal on the international market rose to an all-time high, with some contracts more than doubling.

"We are doing our best to supply the market with coal," RBCT managing director rows said.

"We have been working non-stop to supply coal, which is why the power outage is still ongoing."

"We are working with our suppliers to ensure that we can supply coal to our customers."

"We are doing our best to supply coal to our customers."

"We are doing our best to supply coal to our customers."

"We are doing our best to supply coal to our customers."

Terminal standstill

RBCT grinds to an expensive halt and ammonia gas concerns add to ‘insane’ power outage situation

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POWER SUPPLY DISRUPTION: 31 January – 9 February 2014

- RBCT lost approximately 2 Mt due to the power supply failure.
- ESKOM installed an additional overhead line in February 2014, which translates to 3 separate power lines for RBCT.

ENGEN OIL SPILL: 7 April 2014

- An old decommissioned ENGEN pipeline caused an oil spill which affected RBCT operations, especially in Berth 301.

TERMINAL PERFORMANCE STATISTICS

- RBCT took a decision to stop releasing terminal performance statistics effective August 2014. This is a common practise in similar operations globally.
Preliminary Work research work has been done on the Terminal Capacity plans for Phase VI expansion which would increase capacity of 91 Mt to 110 Mt.

Potential equipment and capacity requirements for this expansion have been established through the research work.
Achieved 1 Million LTI-Free Man-hours on 3 January 2015.

Safety improvement plans in place for 2015.

Eliminating safety incidents and high risks – will translate into zero injuries.

“At RBCT, we do not engage in any activity unless it can be done safely.”
ENVIRONMENTAL MANAGEMENT

Sprinkler System

Rain guns

ESUP dams

*ESUP – Environment System Upgrade Project
RBCT CSI INVESTMENT : 2008 - 2014

- **EDUCATION**: R10 000 000 (28%)
- **COMMUNITY WELFARE**: R5 600 000 (16%)
- **SKILLS DEVELOPMENT**: R4 500 000 (13%)
- **EARLY CHILDHOOD DEVELOPMENT**: R13 000 000 (36%)
- **OTHER**: R13 000 000 (7%)

**TOTAL CSI FROM 2008 TO 2014: R35 750 000**
THANK YOU: QUESTIONS & ANSWERS