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TERMINAL CAPACITY AT 91Mt

- Phase 1: 12Mt
- Phase 2: 24Mt
- Phase 3: 44Mt
- Phase 3+: 63Mt
- Brownfields: 72Mt
- Phase 5: 91Mt

Coal to the world, growth to the nation
OWNERSHIP

- Anglo Operations (Proprietary) Limited
- ARM Coal (Proprietary) Limited
- Exxaro Coal (Proprietary) Limited
- Exxaro Coal Mpumalanga (Proprietary) Limited
- Exxaro Coal Central (Proprietary) Limited (previously Total Coal South Africa)
- Glencore Operations South Africa (Proprietary) Limited
- Kangra Coal (Proprietary) Limited
- Koornfontein Mines (Proprietary) Limited
- Optimum Coal Terminal (Proprietary) Limited
- Sasol Mining (Proprietary) Limited
- South African Coal Mine Holdings Limited
- South Dunes Coal Terminal Company SOC Limited
- South32 SA Coal Holdings (Proprietary) Limited (previously BECSA)
- Tumelo Coal Mines (Proprietary) Limited
- Umcebo Mining (Proprietary) Limited
RBCT is currently 28.29% black owned with black women owning 3.11% in line with the mining charter.

Quattro is still maintaining the allocated capacity of 4Mtpa to the Junior Miners.
RBCT BOARD MEMBERS

Mike Teke - RBCT Board Chairman

Standing from left: Ephron C, Rogan AJ, Evans JD (Resigned), Swanepoel IA, Baloyi ND and Docrat Z
Seated from left: Siwisa-Damasane N, Teke MS and Botes C (Resigned)
Absent: Nondumo KT, MJ Fraser and FJ Lopez
EXECUTIVE TEAM

Nosipho Siwisa-Damasane
CEO

Alan Waller
GM: Finance

Jabu Mdaki
GM: Operations

Judith Nzimande
GM: HR

Bill Murphy
GM: Projects

Kubendren Naidoo
GM: Asset Management

Zanele Mthiyane
GM: HSEC

Casper Mbuyazi
GM: Strategy and Compliance

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- RBCT CORPORATE SOCIAL INVESTMENT
- SLA with TNPA
- Daily interface between Port Control and Planning
- IPMS: Integrated Port Management System
- Monthly TNPA interface meeting
- TOPS: Terminal Operator Performance Standards reports
- Quarterly meeting with Chief Harbour Master of SA
- SLA with TFR
- 24hr Engagement with TFR employee in control tower
- TVCC: Transnet Value Coordination Committee
- EST: Executive Sponsor Team
- CLT: Coal Logistics Team monthly meetings
- COT: Coal Optimisation Team meetings
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2015 ANNUAL RESULTS: EXPORT TONNAGE
We exceeded 100% of the 75Mt target in 2015
2015 ANNUAL RESULTS: RAIL TONNAGE
We achieved **98.56%** of 75Mt. Original anticipated 74Mt for 2015.
AVERAGE STOCKPILE LEVELS

Year | Stockpile Level
-----|-----------------|
2010 | 3,132,121
2011 | 3,589,549
2012 | 3,292,398
2013 | 3,849,620
2014 | 4,431,925
2015 | 4,700,174
CONTENT

OVERVIEW OF RBCT

ENGAGEMENT WITH VALUE CHAIN PARTNERS

2015 ANNUAL RESULTS - PORT - RAIL

EXTERNAL TERMINAL RECOGNITION

ECONOMIC DOWNTURN

2015 SAFETY PERFORMANCE

RBCT CORPORATE SOCIAL INVESTMENT
EXTERNAL TERMINAL RECOGNITION

NATIONAL:
- Business Woman of the Year 2015
- IPM HR Director of the Year
- Most Influential Woman in Logistics and Shipping in the SADC region

LOCAL:
- Regional Business Woman of the Year 2015
- Business Excellence Award Wellness
- Business Excellence Award Safety runner up
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The true value at RBCT lies in the EFFICIENCY and RELIABILITY with which the Terminal can move every ton of coal.

The Global downturn in the Coal market has seen RBCT review our Business Model to ensure:

- Higher productivity and efficiencies
- Reduction in downtime and breakdowns in Maintenance
- Cost reduction initiatives on Operations and Support services
- Faster turnaround times on vessels and trains to add value to the Coal Exporting Parties and the entire value chain including Transnet

This has yielded results and forms part of what we are communicating today.
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Coal to the world, growth to the nation
RBCT SAFETY PERFORMANCE

- RBCT achieved 4 Million LTI Free Man hours on 10 January 2016
- RBCT maintained 2 years of Zero LTI’s in 2015
- Eliminating safety incidents and high risks translates to zero injuries

“At RBCT, we do not engage in any activity unless it can be done safely.”
ENVIRONMENTAL MANAGEMENT

ESUP – Environment System Upgrade Project

ESUP Dams

Rain Guns

Sprinkler System

*ESUP – Environment System Upgrade Project

Coal to the world, growth to the nation
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TOTAL CSI FROM 2010 TO 2015: R67 071 233

EDUCATION
10% (R 6 767 663)

EARLY CHILDHOOD DEVELOPMENT
16% (R 10 504 835)

SKILLS DEVELOPMENT
51% (R 34 497 498)

COMMUNITY WELFARE
7% (R 4 917 234)

OTHER
16% (R 10 384 003)
RBCT CSI INVESTMENT : 2015

TOTAL CSI FROM 2015: R8 949 801

- **EDUCATION**
  - 3% (R 276 689)

- **EARLY CHILDHOOD DEVELOPMENT**
  - 19% (R 1 653 257)

- **COMMUNITY WELFARE**
  - 14% (R 1 287 554)

- **SKILLS DEVELOPMENT**
  - 62% (R 5 545 392)

- **OTHER**
  - 2% (R 186 909)